The background of the slide features a large, faded seal of Chautauque County, New York. The seal is circular and contains a landscape with a sun, a river, and a building. The text "CHAUTAUQUE COUNTY" is at the top and "STATE OF NEW YORK" is at the bottom of the seal.

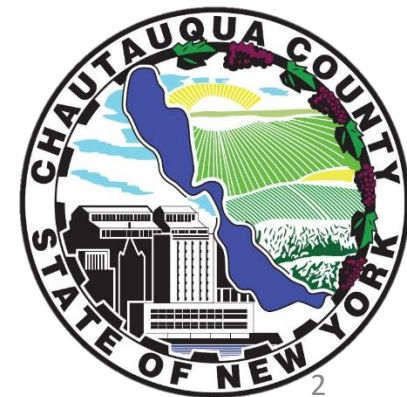
**Chautauque County, New York**  
**State of the County**  
**March 22, 2023**

*Paul M. Wendel, Jr.*  
*Chautauque County*  
*Executive*

# Plans for 2023

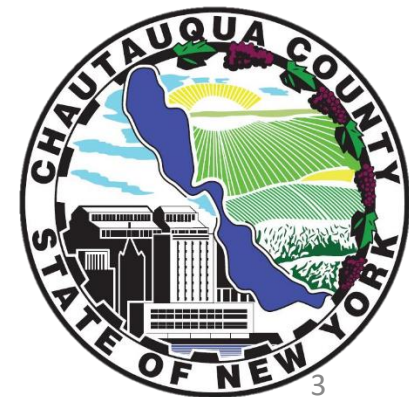
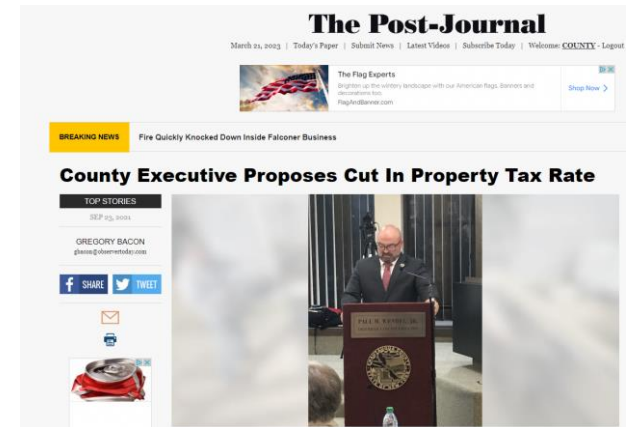
Invest In:

- Our Workforce
- Our infrastructure
- Our Communities
- Our Economy



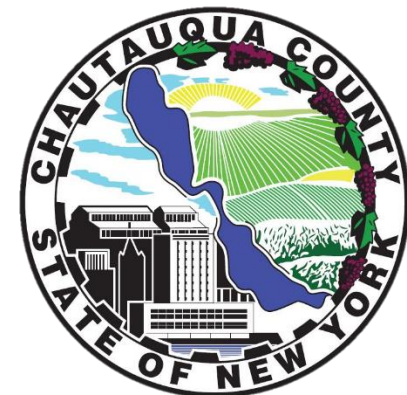
# Conservative Budgeting

- \$19 Million to Fund Balance
- \$0.71 Tax Rate Reduction
- Fiscal Management Plan – Increase Contribution to Fund Balance
- Strong Fiscal Position



# Bringing Economic Revitalization to Chautauqua County

- 1,123 New Businesses
- Record Investment
  - 300 New Jobs
  - 774 Retained Jobs
  - Construction Projects

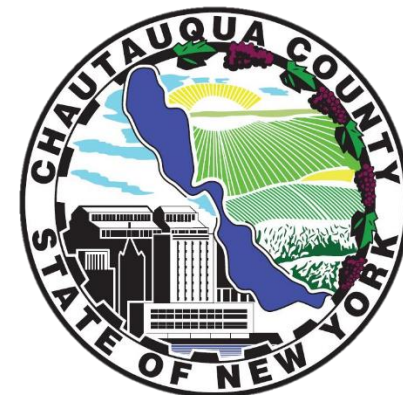


# Record Investment in Chautauqua County



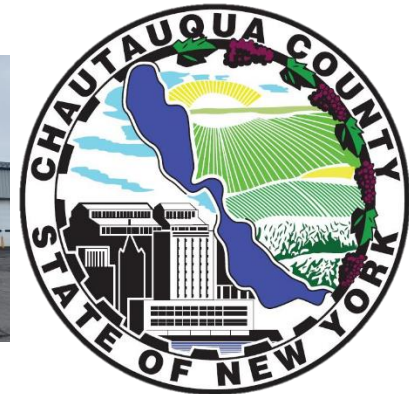
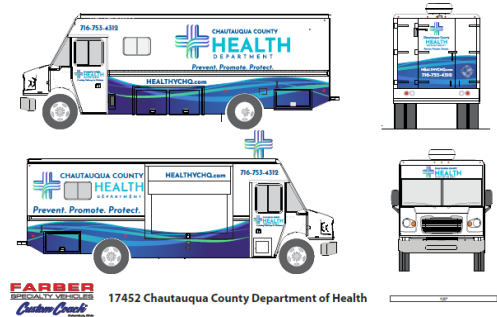
**CCIDA**  
County of Chautauqua Industrial Development Agency

**CHAUTAUQUA COUNTY PARTNERSHIP**  
for Economic Growth



# Serve the Needs of County Residents

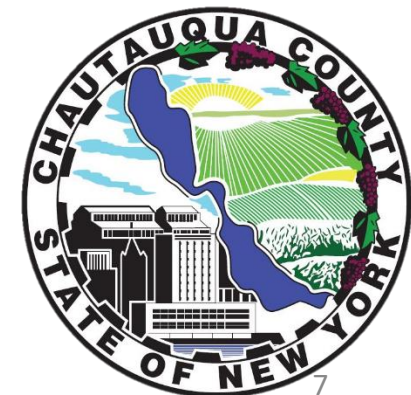
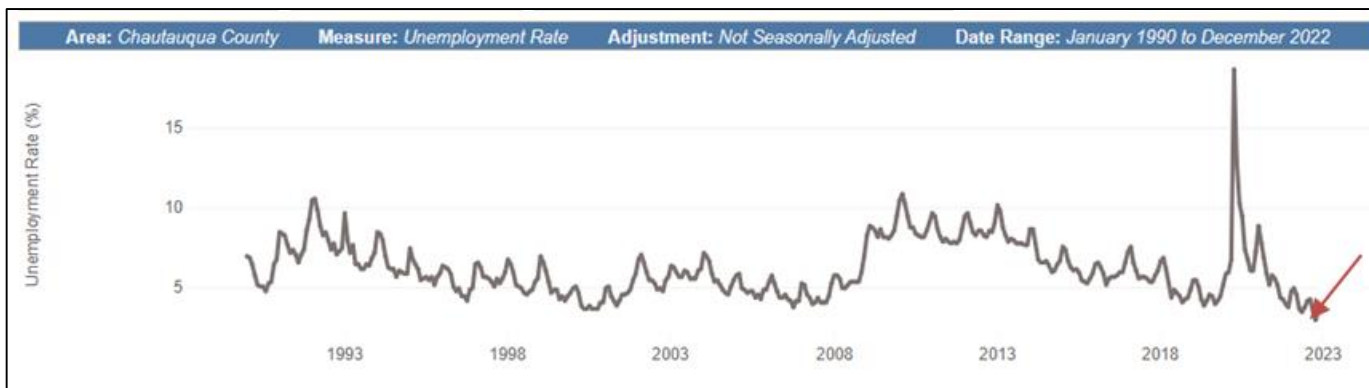
- Restructure Public Health Department
- Department of Mental Hygiene and Department of Social Services Integration
- Centralized Finance Department
- Unsolved Cases Team
- Office for Aging Services
- Department of Public Facilities
- Chautauqua County Emergency Medical Services



FARBER SECURITY SERVICES  
17452 Chautauqua County Department of Health

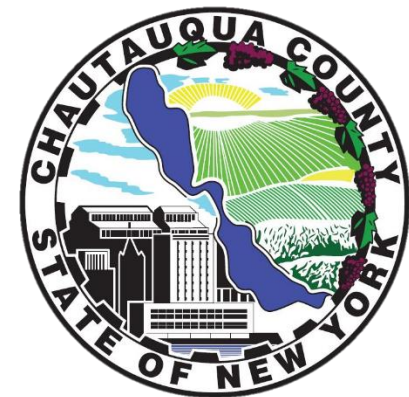
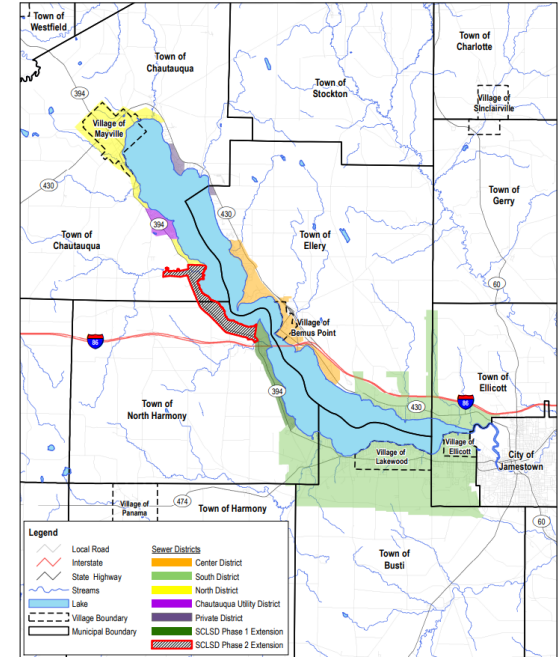
# Investing in Our Workforce

- Jamestown Community College
  - Workforce Readiness
- Unemployment
  - December 2021: 3.5%
  - October 2022: 2.9%



# Investing in Our Infrastructure

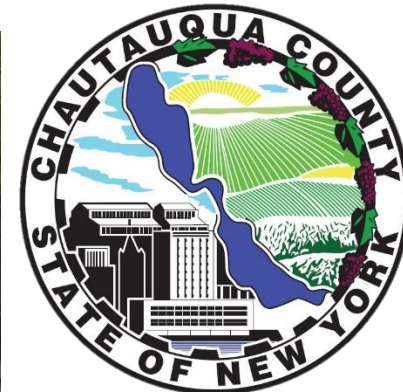
- Expand Sewer and Water
  - Grant Funded
  - West Side Expansion SCCLSD
- Broadband Expansion
  - ECC Technologies
  - Local Service Providers





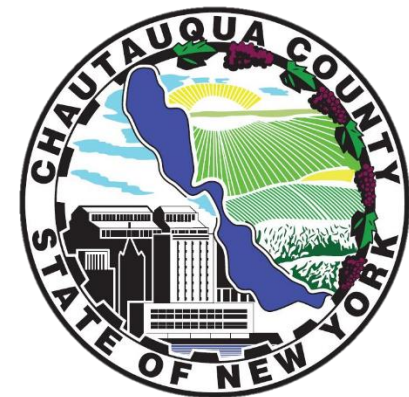
# Investing in Our Communities

- Downtown Revitalization Effort
- Threat Assessment Team
- Mental Health Response
- Support for Local Hospitals



# Investing in Our Economy

- **Reactivate Key Vacant Buildings:** Furniture Mart Building, Welchs Building, Silver Creek Main Street School, Talcott Street Building, Truck Lite, Lakeshore Hospital, and the former NRG power plant.
- **Reactivate Key Strategic Areas:** Chadakoin River, Mayville Waterfront
- **Establish a 150 acre Industrial Park**
- **Sustainable Lake and Waterway Management Funding**



# Sustainable Lake and Waterway

## Management Funding to:

### 2023 Aspirations

#### Recent Initiatives

- Improve lake conditions for Revenue Generators
- MOA/MOU – Chautauqua Lake Consensus Strategy
- Acquisition of Lake Maintenance Equipment
- Equipment Licenses with the CLA and Town of Chautauqua
- Chautauqua Institution - Jefferson Project on Chautauqua Lake
- Village of Lakewood \$450k Loan
- USGS - Lake & River Gage Maintenance & Operation
- NEXUS – Federal Advocacy for Water Resources Funding
- City of Dunkirk - Lake Erie Weed Harvesting Program
- Barcelona Harbor Emergency Dredging
- Dunkirk Harbor Wave Attenuation Study

#### Co-funding Opportunities

- Jefferson Project on Chautauqua Lake
- USACE – Chautauqua Lake Ecosystem Restoration Feasibility Study
- HABs mitigation studies and projects

#### Advocacy for State and Federal Funding

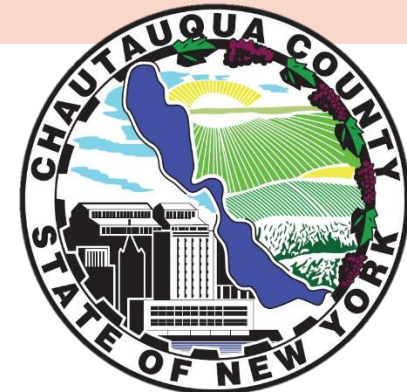
- Chautauqua Lake
- Barcelona, Dunkirk and Cattaraugus Creek Harbors

#### Collaboration with County Planning Initiatives

- Mayville Waterfront Activation
- Chadakoin Riverfront Activation
- Chautauqua Lake LWRP updates
- Northern Chautauqua County LWRP
- Chautauqua Lake Protection and Rehabilitation District



**The Jefferson Project**  
at Lake George



# Challenges Faced in 2022

- Unfunded State Mandates impact 2023 Budget Local Share
  - Medical Assisted Treatment (MAT)
- Federal Medicaid Assistance Percentages
- Record Inflation

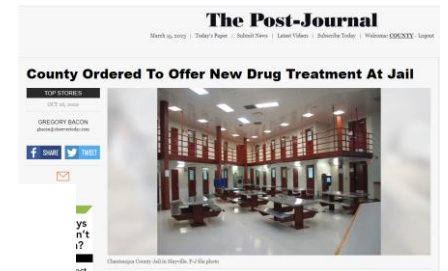
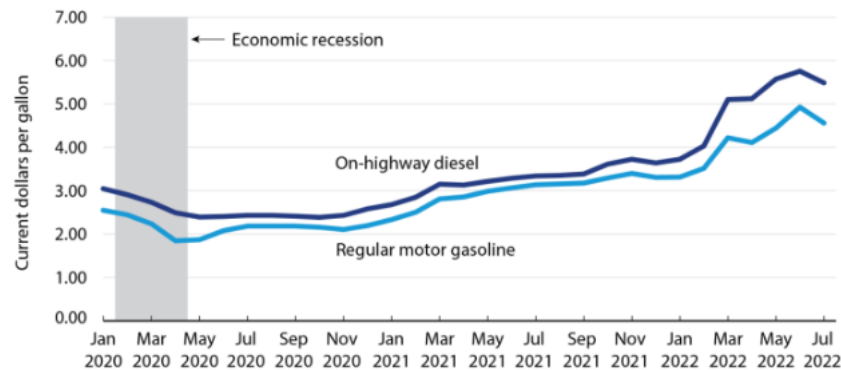
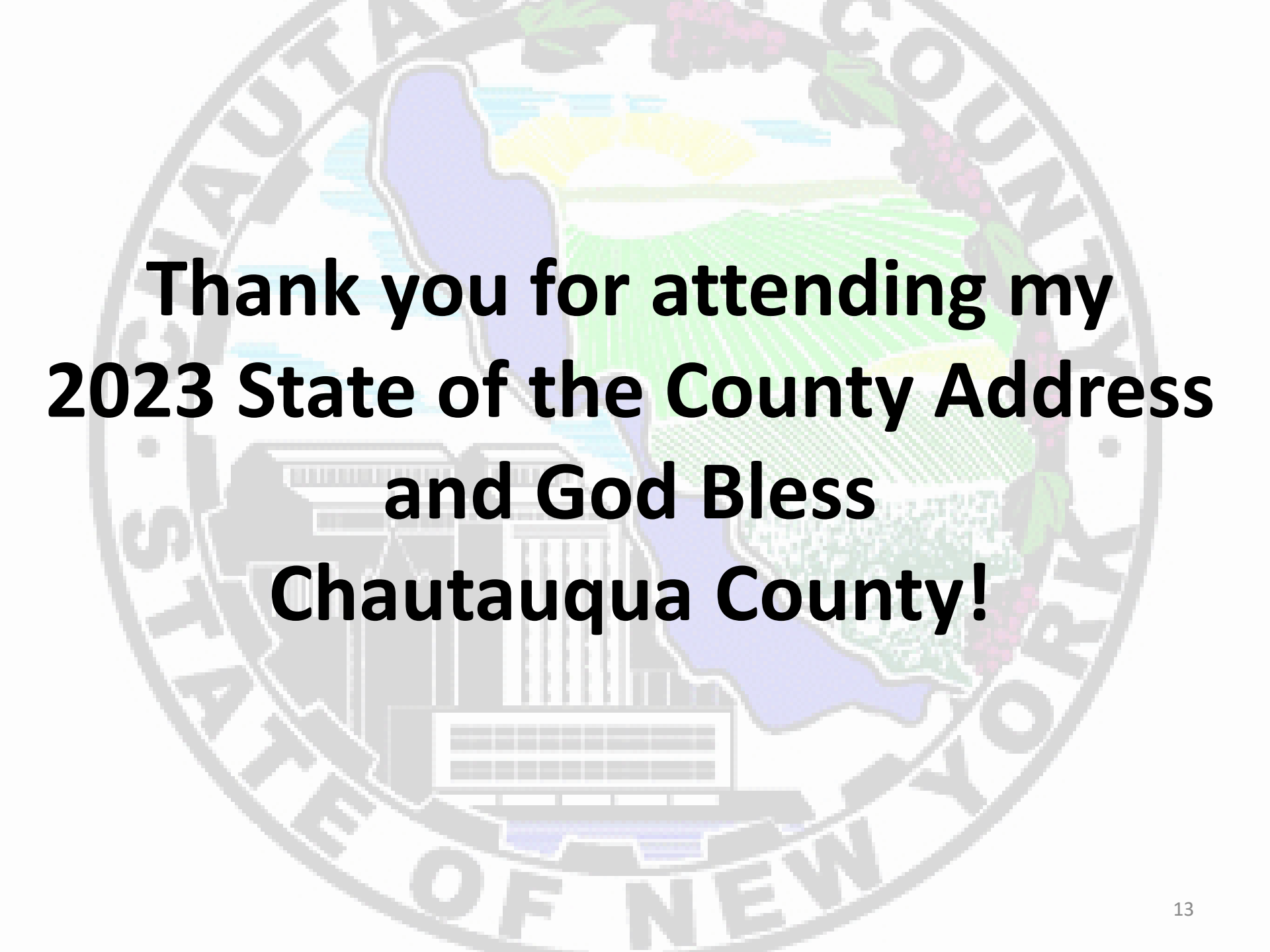


Figure 1. Monthly Sales Price of Transportation Fuel to End Users (current dollars per gallon)



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**Thank you for attending my  
2023 State of the County Address  
and God Bless  
Chautauqua County!**